JAPURIA INSTITUTE OF MANAGEMENT

1.4.2 Feedback Analysis and Action Taken Report on feedback Peport

2020-21

JAIPURIA INSTITUTE OF MANAGEMENT, NOIDA

At Jaipuria Institute of Management we regularly take feedback on the contents, pedagogy as well as faculty delivery styles in the courses taught each trimester. The feedback is compiled analyzed and then submitted to Director of the institute with a copy to each faculty. The Director then discusses it with the faculty, as desired. Similar feedback mechanism exists for the other facilities availed by the students in the campus and hostel. The feedback is quite appreciative from the student community and their suggestions are incorporated.

We also have feedback from the recruiters who visit the campus as well as guest faculty. Their feedback is incorporated while designing the curriculum as well as general grooming and training purposes of both students and faculty.

The feedback is collected from different stakeholders.

- Students- To understand and improve the curriculum structure and its learning related issues in terms of quality, competence, skills and professionalism. This feedback also considers other issues like delivery of curriculum by Faculty, field visit, Assessments etc. It targeted issues like necessity of additions and deletions in the curriculum in connection with theory and practical parts of the syllabus.
- Faculty- The feedback is collected from faculty during Faculty Council Meetings, Area meetings etc. the Director taken corrective measure to improve the system and address any pertinent issue such as outcomes of the curriculum, relationship with course content and corresponding reference material, availability of reference materials in terms with curriculum, evaluation methods and curriculum delivery, etc.

- Employers- The Employers comprising of the Management team meets once in every quarter to discuss and have brainstorming session to implement significant matters such as issues like general communication skills, developing solutions to real life problems, working in a team, creative challenges to challenges, organization skills, learning of new techniques, integration of technology for work as learnt through the curriculum.
- Alumni- it aimed for responses on course curriculum, sufficiency of syllabus content in context
 of current professional standards and curriculum design in context of development of selfdirected learning and problem solving approach. The responses were also taken from them
 about the weightage of the syllabus in terms of marks distribution

STUDENT FEEDBACK ANALYSIS

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Student Feedback - Noida 2021

| many to the fact of the fact of the fact of the fact of | 1st | 1st Year | | 2nd Year | | Combined for I Year and II Year | |
|---|---------|----------|---------|----------|---------|------------------------------------|--|
| | Average | NPS | Average | NP5 | Average | NPS | |
| Overall learning experience through online classes | 6.67 | -27.27 | 6.31 | -34.16 | 6.49 | -30.76 | |
| Faculty support and availability beyond class hours | 7.44 | 4.36 | 7.32 | 0.00 | 7.38 | 2.16 | |
| Relevance of curriculum taught | 7.15 | -9.82 | 7.00 | -7.83 | 7.07 | -8.81 | |
| Guest lectures, conferences and conclaves conducted online | 6.94 | -12.36 | 6.68 | -16.73 | 6.81 | -14.57 | |
| Opportunities to participate in online extra-curricular activities and events | 6.66 | -18.91 | 5.97 | -37.01 | 6.31 | -28.06 | |
| Opportunity to interact with Director in online/offline mode | 6.77 | -14.18 | 5.91 | -37.01 | 6.33 | -25.77 | |
| Availability of Library services and response of library team | 7.96 | 28.00 | 7.75 | 21.35 | 7.85 | 24.64 | |
| Response of IT team | 7.79 | 21.45 | 7.91 | 28.83 | 7.85 | 25.18 | |
| how would you rate safety procedures at campus in the light of covid pandemic | 8.43 | 48.44 | 8.02 | 31.18 | 8.25 | 41.01 | |
| Please rate Quality of hostels and residential facility | 7.31 | 1.27 | 7.17 | 2.24 | 7.25 | 1.72 | |
| Please rate Quality of food and mess | 6.01 | -39.16 | 6.43 | -19.57 | 6.20 | -30.26 | |
| Overall experience with Jaipurla Institute of Management | 7.35 | -4.00 | 7.27 | -0.71 | 7.31 | -2.34 | |



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| Areas of improvement / Feedback Noida | | |
|---------------------------------------|-----|--|
| Academics | 156 | |
| Examination | 55 | |
| Hostel | 24 | |
| Iπ | 12 | |
| Library | 15 | |
| Mess | 72 | |
| Placement | 222 | |

Analysis Report of Feedback by Faculty, Alumni, Student, Employer 2020-21

Comments/Suggestions/Observations on Curriculum received from Faculty, Alumni, Students and Employers

- During review of the of courses it is found that in all the courses, Course Outline
 and the institute norms have fully adhered to, proper alignment of assessment
 tasks with CLOs is there. The difficulty level of the CLO's is clearly exhibited in
 assessment tasks and transformational innovation has been done in the Course
 related to pedagogy and assessment tool.
- Since the courses were in online mode due to COVID in 2020-21, it was felt that
 it would have an impact on the understanding of the students in practice-based
 courses such as "Management Information System", "Statistics for
 Management", "Simulations", etc. This gap was addressed by introducing new
 online pedagogical interventions to engage the students.
- More courses with industrial application should be incorporated to improve employability.
- Student research projects should be promoted.
- Focus on learning of computing languages to improve employability. Exhibit innovative and creative thinking
- Demonstrate capability as an independent learner.
- Develop an entrepreneurial mindset for optimal business solutions
- Appreciate sustainable and ethical business practices.





 Reflect on business situations applying relevant conceptual frameworks in subjects like corporate finance, Marketing Management, Operations Management, Legal aspects of Management.

ACTION TAKEN REPORT 2020-21

| Gaps | Actions Taken | | |
|-----------------------|---|--|--|
| Revisiting Program | The POs were reformulated in AY 2020-21 to handle the | | |
| objectives | concerns related to measurement of program outcomes, so | | |
| | that an outcome-based system of education (OBSE) can be | | |
| ii. | implemented | | |
| Lab-based courses | Since the courses were in online mode due to COVID in 2020- | | |
| attainment was low | 21, it was felt that it would have an impact on the | | |
| | understanding of the students in practice-based courses such | | |
| | as "Management Information System", "Statistics for | | |
| | Management", "Simulations", etc. | | |
| | This gap was addressed by introducing new online | | |
| 20 | pedagogical interventions to engage the students | | |
| | Library and IT department acquired licenses of | | |
| | database access (Prowess) and remote access of | | |
| - A - | software | | |
| | IT support was enhanced to remote students | | |
| 3 | Digital writing pads were procured to facilitate online | | |
| | teaching of quantitative courses | | |
| Promotion of Online | MOOC course license was taken from Coursera and i- | | |
| Courses/Certification | Jaipuria and the courses were offered free to the students | | |
| | to complement the learning | | |
| Global Outlook | Due to availability and easy access of online resources | | |
| ¥ | across the world, many webinars by international guests | | |
| C. I. | were conducted | | |
| Student | All the online sessions were recorded and shared on | | |
| participation and | Moodle for all the students | | |
| engagement during | Weak students were offered consultation facilities with the | | |
| online teaching | faculty in a structured manner through designated | | |
| | consultation hours | | |
| | Hard copies of books were couriered from the book bank, | | |





| | were also provided to keep the learning ifficult times ted in online mode osure to multiple internship projects due to company |
|---|---|
| convocation | ore than 75% students were placed before ere conducted via Moodle and wheebox |
| challenges • Plagiarism check | s were incorporated in the online de in conceptual papers to counter |
| Fundamentals, Methods, Statist intake in the pro- students from A | Is of technical courses such as Accounting Corporate Finance, Business Research tics, etc. were low. The reason being that ogram is from diverse background including rts, commerce, engineering students, etc. |
| students weak in More business d | nal tutorial sessions were taken for the n Finance concepts to clear the doubts ecision-oriented case studies, assignments d for teaching quantitative courses |
| excel, statistics of overview of the | |
| | troduced a few specialized courses such a eling", "Fixed Income Securities" to fill these |





ACTION TAKEN REPORT 2019-20

| Gaps | Actions Taken |
|---------------------------|---|
| Conceptual knowledge in | The marketing area felt the need for launching |
| Marketing | "Fundamentals of marketing" as a core course in the first |
| | term to bridge the conceptual knowledge of marketing |
| | domain |
| Low attainment in Finance | It was felt that Finance domain courses are not easily |
| domain | comprehended by students owing to their diverse |
| | backgrounds that has students from Arts, commerce, |
| | engineering students, etc. Attempts were made by the |
| | faculty instructor to conduct special foundational |
| | courses to bridge this gap. Besides, weak students were |
| | given additional remedial sessions to clear the doubts |
| | in finance concepts. Recorded lectures through |
| | Impartus recordings were also made available to the |
| | students to help improve the course understanding. |
| | Also, Finance Area launched another Finance core |
| | course – "Management Accounting" in term 2 of AY |
| | 2019-20 to address the gap |
| | "Corporate Finance" course is achieving low attainment |
| | continuously for AY 2018-19 and AY 2019-20. The area |
| | decided to focus on addressing this concern. Through |
| | multiple interventions like structured tutorial lectures, |
| 1 | emphasis on foundational courses during induction |
| | program and additional one-on-one handling of weak |
| | students, attempt was made to meet the benchmark |
| | attainment level. |
| Integrated learning in | The course of "Strategic management" along with |
| Strategic Management | "Simulations" workshop was revised in accordance to |
| | the international standards and a vendor with |
| | international exposure and expertise was roped in to |
| | improve the program outcome attainment |
| | A |





ACTION TAKEN REPORT 2018-19

| Gaps | Actions Taken |
|--|--|
| Gap in Students' | Attainment levels of technical courses such as Accounting |
| performance in quantitative courses | Fundamentals, Corporate Finance, Business Research Methods, Statistics, etc. were low. The reason being that intake in the program is from diverse background including students from Arts, commerce, engineering |
| | students, etc. Special additional tutorial sessions were taken for the students weak in Finance concepts to clear the doubts More business decision-oriented case studies, assignments, etc. were utilized for teaching quantitative |
| | All first year students were taught foundational courses on excel, statistics during induction-orientation to give them an overview of the courses Finance Area introduced a few specialized courses such as "Financial Modeling", "Fixed Income Securities" to fill |
| | these gaps The domain areas were advised to revamp the course outlines in accordance to the gaps. E.g., "Data Interpretation in Excel" in 2018-19 was revised into a fresh course named as "Data Analysis using spreadsheets" Strengthening of Business Analytics Area to cater to this gap. |
| Developing sensitivity towards sustainable, ethical and legal issues | Based on feedback from various external experts and academic audits conducted during the previous years, it was felt that the student must develop sensitivity towards sustainable, ethical and legal concerns impacting the business and societal contexts. So, a few courses such as "Professional Ethics" and "Business, Environmental and Social Sustainability" were introduced in workshop mode to increase the awareness of the students for these issues. Workshop on Professional ethics although met the |
| ř + | benchmark attainment level. Nevertheless, faculty |



instructors felt that the students had difficulty in understanding of the course. So it was decided to shift the course from term 1 to term 3 so that the students develop sensitivity towards role of ethics in business processes and practices after having gone through various multidisciplinary courses in term 1 and term 2

 Workshop on business, environmental and social sustainability was conducted by visiting faculty. The Economics area felt the need to have an additional faculty to teach such intense workshop courses. An expert faculty with good credentials in the subject area was hired to strengthen the area.

Communication and interpersonal skills

- In AY 2018-19, "Functional English for Business" was introduced. Later on based on industry feedback, the emphasis of Business communication core courses was realigned to reflect the need of business management students. Such industry feedback is shared informally in various interventions such as Individual Development Program, Mock Interviews, Mock GDs, etc. conducted by the Career Management Centre (CMC).
 - Accordingly, "Functional English for Business" course was completely revised to course named "Business Text Analysis" in AY 2019-20, to make it more oriented towards learning to analyze and write business texts.
 - Similarly, "Managerial Communication" course was suitably revised to "Applied Managerial Communication" in AY 2019-20 for better learning outcomes.
- A specialized communication-oriented, life skills course named "Career advancement through personal effectiveness" was offered to all the sixth semester students to bridge the 'campus to corporate' communication gap

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Dr. D.N. Pandey Director

Actions Taken based on Results of POs Evaluation

| Program objectives Attainment Deficit (POAD) AY 2016-17 | Actions Taken – AY 2017-18 |
|---|---|
| Adaptability and cross-cultural sensitivity | Students exposed to cross-cultural perspectives through international student and faculty exchange programs Focus on for live projects across industries |
| Integrative and strategic perspective | Strategy Simulation Workshop by Chanakya in Strategy course |
| Leadership skills | Student encouraged to participate in co- curricular and extra-curricular activities All events and activities_are now student- driven |
| Global perspective | Students exposed to global perspectives through international student and faculty exchange programs Participation in international conferences |

| Program objectives Attainment Deficit (POAD) AY 2015-16 | Actions Taken – AY 2016-17 |
|---|---|
| Developing domestic and international business perspectives | Introduced the course on International Economics and Business Live projects Students exposed to global perspectives through international student and faculty exchange programs |
| Global outlook | Introduced the course on International Economics and Business Students exposed to global perspectives through international student and faculty exchange programs |